Present: J. Abbott, C. Almeda, E. Bast, E. Bell, A. Cederberg, C. Cockerel, C. Colella, M. Collins, L. Cosby, E. Dominianni, C. Dunten, P. Eagan, L. Funk, S. Hubbell, K. Johnson, B. Lueth, A. Marsh-Peak, D. Mondoux, N. Nielsen, E. Pauken, M. Pauken, C. Ross, C. Stroven, L. Thomas, M. Thompson, C. Voss, T. Welsh.

Absent: M. Adams, B. Bates, L. Cool, C. Gearig, S. Hermann, C. Olson, T. Quada, B. Reynolds

#### Call to order

The minutes of January 11, 2019 were approved as presented.

### **Institutional Research Update**

- 150% Grad Rate (IPEDS)
  - o 16.47% (2018) v. 13% (2017)
    - One more graduate would have rolled number to 17%
    - Increase impacted by new Director of Retention-Completion
- Enrollment
  - Winter 2019 down approximately 3% v. Winter 2018
    - Round of Ecars in process
      - Students will be officially dropped next Thursday
      - Enrollment number will be temporarily skewed as result; will not be comparing "apples to apples"
  - Question re: number of credit hours taken during summer
    - Approximately 12%

### **Marketing Update**

- Summer Fall Schedule
  - o In process
  - On line available early March
  - Hard copies delivered to campus Mar 8
  - Megan stated that copies of schedules will be delivered to high school counselors
- Current Projects
  - KV Focus: guest student article
  - Early College/Dual Enrollment Comparison
    - Printed material as well as on-line
    - Will guide changes to Early College webpage
  - Summer Enrollment
    - Messaging every 2 weeks re: Summer enrollment/classes
      - Suggestion made to highlight availability of FYE classes with communication

- Campaign highlighting specific classes to help boost summer enrollment
  - Suggestion made to reach out to 4-year students who are returning home
    - o E. J. to follow up re: historical data to support initiative
  - Question raised re: communication re: year-round Pell availability
    - Once student registers for summer, Pell populates automatically
    - Financial Aid sends communications; will also work with Marketing for additional exposure

### **Enrollment Management Update**

- New Student Orientation: High Schools
  - Seniors to be brought to campus
  - 4 dates set
  - o 13 schools (to date) participating
  - Looking at options to accommodate additional capacity
  - List of attendees will be available prior to sessions
- Common Calendar
  - Kalamazoo County Principals, Mattawan, Otsego, Kalamazoo Christian Schools looking at Common Calendar
    - Proposal for 2021, 2022, 2023
    - Would start week before Labor Day
    - Exams before winter break
    - Spring break 2 weeks prior to SAT
  - Mike stated that initial discussions in Cabinet relative to KVCC mirroring timeframe have taken place
- International
  - o Today is Mahana's last day; farewell celebration at 11:30 today
  - Position has been posted

### **Retention Update**

- Re-up Update (RU)
  - o First quarterly business review (on-site) next week; discussion topics:
    - Progress to date
    - Engagement rates; Touches: "coach" v. marketing initiatives
    - Feedback from students

Mandatory Orientation Hold Outcome, 2017 v. 2018

	2017		2018	
Mandatory Holds	24		26	
Successfully completed all enrolled courses	7		5	
DFWI in 1 or more courses	17	70.80%	21	80.80%

- Mandatory Orientation Policy does not appear to have significant impact on enrollment or next term persistence
- Question raised re: messaging to "non-persisters" referencing college success strategies/classes as mechanism to return
- Additional discussion highlights include:
  - Overriding issue is effective/consistent early intervention processes/systems
    - Mid-term grades would facilitate early alert
    - Need a process to connect with "W" immediately
    - Impacts KPIs
  - Faculty suggested (some time back) including implications of attendance and/or poor academic performance in individual syllabus as well as encouraging communication with instructors
  - Financial Aid counsels students; reviews implications of losing aid; encourages communicating with instructors
  - Admissions also counsels students
- For number of students, "W" initially, directly related to personal situation (job/family related)
  - Frequently, students are uncomfortable discussing so they don't
- Target X will flag daily; put student at top of priority list; flag for case managers
- Tim advised that the RFP for the new LMS (Learning Management System) includes the system having the ability to tie into Target X for grades and attendance
- Re: attendance
  - Plan to pilot proximity readers in 5-6 classrooms at AWH (specifically developmental math classes)
- Target X
  - All templates prospect to application tested
  - Other templates in process
  - o Refining last components of Axiom before testing with staff, then will go live
    - Axiom agreed to include in production phase for Target X; well worth testing

- Data Session
  - Reviewing issues with data in/out
  - Building campaigns
  - Group assignments being discussed/developed
  - Training in two weeks
    - Actual hands on
  - Text messaging tool works

#### **Front Line Training**

- Training developed for front-line staff receptionist, service desk, etc.
  - Worked with Molly Cartwright
  - Customer-Service training focus will include:
    - Word choice
    - Tone of voice
    - Body language, etc.
  - Customer Service Tools
    - FAQ's/"Wiki" also developed
    - Marketing producing materials
    - Kudos to Mike Thompson & Kathryn (???)
  - Will identify
    - team to maintain accurate and current data
    - departmental contact (for ensuring accuracy)
    - specific time period in which to update information
  - May do workshop at future Summits
  - May also include in Staff Development offerings

### **Ongoing Policy Review**

- FTIAC Registration Restriction Policy
  - Policy was developed based on data
  - Initially it was anticipated that the policy could have an impact on retention/persistence
  - National data indicates that a later registration/orientation process usually precipitates less successful student
  - Policy can be waived pending discussion with Director of Admissions and/or VP for Instruction and Student Services
  - Policy is very complex to explain (front-line staff) understand (students)
  - Question raised re: number of student lost because of the policy
  - o Specific issues with International and Dual Enrollment populations
    - Once support systems are in place, specific enrollment criteria can be developed
  - Dan to provide data for review

- Balance Cut-Off for Institutional Initiated Course Drops
  - o Discuss at next meeting
- Placement Equivalencies/Communication Updates
  - Discuss at next meeting

### Other

- Orientation Perception Survey
  - Questions distributed
  - Data to be shared with FYE instructors